

Appalachian Energy Summit

July 19, 2013

energy solutions for a sustainable future

7/26/13

## "Education is not the filling of a pail, but the lighting of a torch"

#### William Butler Yeats









#### Today's Agenda

- Introduction to Celtic Energy
- EE Market History and Future
- Student Engagement
- Green Resilience
- YOUR QUESTIONS!



## Who are we?

- Celtic Energy is an Energy Efficiency Consulting firm with expertise assisting Commercial, Industrial, Institutional, and Government clients manage Energy Programs
- Hartford, Boston, Charlotte, Las Vegas offices







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Real value in a changing world







S. General Services Administration



NCR

#### **Client List**

## **NC Government**









### **NC Universities**





THE UNIVERSITY of NORTH CAROLINA at CHAPEL HILL









WINSTON-SALEM ELIZABETHC





- **ESCO Familiarity**
- CEI has overseen almost all of North Carolina's prequalified ESCOs for other Institutions and Government agencies





#### 7/26/13

#### **Owners' Focus Over Last Few Years:**

- Owner capitalized projects
  - External financing has not played a major role to date
- Low cost / low risk initiatives
  - e.g. lighting retrofits
- 2–3 year payback term requirement
- Capital intensive, "deep energy retrofits" (30%<sup>+</sup> energy savings) with longer paybacks often delayed due to
  - Lack of internal resources
  - Desire to preserve capital in uncertain economic times



#### **EE Retrofit Market Status**

Pent-up demand to replace outdated energyconsuming equipment represents a significant driver to accelerate EE investment

Commercially-attractive external financing has emerged to accelerate deep energy retrofit investments

- To realize growth, financing mechanisms must be
  - Easily accessible to building owners
  - Supported by a technically sound & fullytransparent underwriting process able to provide a high degree of confidence in the projected savings



# Alternative Finance mechanisms making impact

- PACE (Property Assessed Clean Energy)
- PPAs (Power Purchase Agreements for CHP, solar, wind)
- ESPC (Energy Savings Performance Contracts)
- Grid Resilient Microgrids (Green Resilience)



## **Principal Obstacle with EE Financing to Date**

Key challenge: "Will the projected energy savings be realized?"

- Problem #1: Energy savings can't be measured directly
- Problem #2: No standard methodology to underwrite energy efficiency
- Problem #3: Without a solution to #1 & #2, EE Financing cannot become a mainstream financial asset class with a high degree of standardization, predictability and scale.

#### ...No longer true today!



### **Underwriting EE Project Financing**

Nationally recognized technical standards are now available that define a process from data collection to energy savings measurement and verification, enabling...

- Energy savings to be forecast with a high degree of confidence
- Actual energy savings performance to be measured and verified in a reliable, consistent and fully-transparent manner
- Risk of underperformance to be low



## EE Retrofit Technical & Financial Underwriting Best Practice Has Emerged to Accelerate Market

**Relies on three established industry protocols:** 

- ASTM Building Energy Performance Assessment Standard E2797-11
  - Methodology for collecting & analyzing baseline energy data
- ASHRAE Energy Audit Guidelines (Level I, II, III)
  - Methodology to identify energy conservation measures (ECMs) & project energy savings with high degree of confidence
- International Performance Measurement & Verification Protocol
  - Methodology for energy savings measurement & verification

Methodology is technically sound, standardized, reliable & transparent



#### **C-PACE: Commercially Attractive Financing**

FINANCE AND INVESTMENT AUTHORITY

CPCCE An Energize CT Program

C-PACE provides an *innovative financing structure* enabling commercial, industrial, & multi-family property owners to access financing for qualified energy upgrades and repay through a benefit assessment on their property

Private capital provides 100% upfront, low-cost, long-term funding

Repayment through property taxes

A senior PACE lien is put on the property and stays regardless of ownership



### Environmental Defense Fund's Investor Confidence Project (ICP)



Environmental Defense
Fund's Investor Confidence
Project team defining open
standards in order to enable
the flow of private investment
required to launch a global
market for energy efficiency in
the built environment.



Finding the ways that work



# Student Engagement

<u>c Energy</u>

- CEI commits to engaging with Student/Faculty Groups for brainstorming at the inception of each project
- STEM and Liberal Arts students 'shadow' energy professionals during project development, implementation, and performance phases.
- Learn "how to" advocate for their desires in a professional setting
- Learn the 'fine art' of collaboration early in their careers
- Focus on the ability to join seemingly disparate topics and objectives into a forward looking, well integrated deal/program/initiative, where all stakeholders benefit
- Non-technical people can be just as important as the engineers in securing successful projects

# **Green Resilience**

- Sustainability includes resilience
- Challenges to critical infrastructure
  - Disasters, climate change, terrorism, pandemics, ...
  - Deferred investment in aging infrastructure & workforce
- Legacy: big generators + centralized grid
- Emerging: smaller gen + microgrids
- Future: self-sufficient buildings



# **Campuses ideal for green resilience**

- Comprehensive energy & water efficiency
  - First lower loads, then size more costly generation
- Sustainable energy systems
  - Combined power, heat and cooling networks
  - Renewable power
  - Microgrids
- Capital improvements funded by energy savings
- Portfolio of upgrades mitigates & adapts to risks
- Maintain functionality, shelter in place













# FDA White Oak campus microgrid







#### Electrical Energy Security

- Utility Power
  - Two High Voltage Feeders and Transformers
  - Two Feeders to CUP 20 MW
- Island Mode on Site Generation
  - One Dual Fuel Generator 5.7 MW
  - Four Natural Gas Generators 17 MW
- Black Start on Total Outage
  - One Standby Fuel Oil Generator 2 MW
- Underground Electrical Distribution System



#### Capabilities – Emergency Preparedness Black-Start Power Restoration: 30 Seconds – 20 Minutes





#### Capabilities – Emergency Preparedness Black-Start Power Restoration: 20 Minutes – 60 Minutes





## Connecticut microgrid program (1<sup>st</sup> in US)

• \$15 million for critical facility microgrids

- Structure, goals, design requirements
- Constraints, status, lessons learned



# **Microgrids lessons learned**

- Barriers to implementation
- Bigger is easier
- Business model

eltic Energy

- Controls, integration, interconnection
- Generation selection, load matching
- Infrastructure hardening

#### Self-sufficient buildings are resilient





#### **Aggressive** passive





#### Thank you for your time... QUESTIONS?

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